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TALKING POINTS FOR MEETING WITH
MEMBERS OF STUDY GROUP TO EXAMINE THE
ORGANIZATION OF THE INTELLIGENCE COMMUNITY
AND THE AUTHORITIES OF THE DCI

Tuesday, 19 March 1991, 1430

- ° You might start by noting that you wanted to come down and meet with the group at the threshold of their endeavor because you believe their project is an important one, especially given the extraordinary changes the world is undergoing and the budgetary constraints currently facing the Intelligence Community
- ° You might express your appreciation for the study group members' large commitment of time and energy (approximately two days a week into May) in undertaking such an ambitious task in a short time frame.
- ° You might want to suggest to the group that although you do not believe that the Intelligence Community is facing any serious problems in structure or practice, you are confident that there are ways in which the Community can be streamlined, in which duplication can be eliminated and missions clarified.
- ° You can assure the group that their efforts have your full attention, and that of the DDCI, and that you very much look forward to their reports and papers.

MEMBERS OF STUDY GROUP TO EXAMINE THE ORGANIZATION
OF THE INTELLIGENCE COMMUNITY AND THE
AUTHORITIES OF THE DCI

Daniel Childs (Chair), former Comptroller, CIA;
former Staff Director, HPSCI

Russell Bruemmer, former General Counsel, CIA

James Geer, former Assistant Director for Foreign
Counterintelligence, FBI

former Associate Director, NRO STAT

Robert Herres, former Vice Chairman, JCS

former Chief of Production, DIA STAT

Robert Rich, former Deputy Director, NSA

Richard Stolz, former DDO, CIA

Intelligence Community in the 1990s
Study Group
Terms of Reference

Objectives:

- Examine alternatives for enhancing the Intelligence Community's ability to fulfill its future missions.
- Examine alternatives for enhancing the DCI's role in managing/directing the Intelligence Community.

Approach:

- Review existing and ongoing plans/studies.
- Hold discussions with key people/groups both within/outside government.
- Identify major issues/problem areas.
- Identify alternatives for improvement.

Schedule

4 - 8 March	--	DCI announces study
	--	Develop implementation plan
	--	Identify study group members
11 - 15 March	--	DCI contacts study group members
	--	Distribute strawman terms of reference/schedule
18 - 20 March	--	Convene study group
	--	Establish terms of reference/approach
	--	Assign tasks
21 March - 19 April	--	Review existing and ongoing plans/studies
	--	Conduct interviews
	--	Identify major issues/problem areas
22 - 26 April	--	Prepare and issue interim report
29 April - 3 May	--	Receive feedback on interim report
6 - 17 May	--	Resolve outstanding issues
	--	Draft final report
20 - 24 May	--	Coordinate draft
30 May	--	Issue final report

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